

Navy Executive Safety Board (NESB) Flag Panel Meeting

7 April 2008

Agenda

1230-1235: WELCOME: VCNO/COMNAVSAFECEN

1235-1245: BRIEF: OPERATIONS SAFETY SUPPORT COMMITTEE

UPDATE

1245-1250: BRIEF: OPERATIONS SAFETY COMMITTEE UPDATE

1250-1300: BRIEF: FLIGHT DECK CRANIAL UPDATE

1300-1315: BRIEF: USN MISHAP UPDATE AND REDUCTION

TARGETS AFTER FY08

1315-1325: BRIEF: PROTECTION OF PREVENTIVE SAFETY

PROGRAMS

1325-1340: NESB DISCUSSION

1345: VCNO DEPARTS

1345-1400: BRIEF: FLEET STANDARDS AND CONDUCT UPDATE

1400-1410: BRIEF: PMV SUMMIT OUTBRIEF

1410-1420: BRIEF: NESB COMMITTEE REORGANIZATION

PROPOSAL

1420-1430: BRIEF: DON OBJECTIVES UPDATE (RMIS, ORM TRNG

CONTINUUM, AFLOAT HAZÁRD REPORTING

1430: NESB MTG ENDS





Operations Safety Support Committee Update

Operations Safety Support Committee (OSSC)

OSSC Membership

- **CNIC** (Chair)
- CPF USFF
- **NAVSAFECEN**
- BUMED
- NAVAIR
- NAVRES
- MSC
- NETC
- PRESINSURV
- NAVSEA
- NAVFAC
- SPAWAR

Focus Areas

- Traffic Safety and Recreational Off-Duty (TS/RODS)
- Occupational Safety and Health (OSH) Programs, Policies, and Initiatives
- Safety Data Management
- Safety Training (shared with OSC)



OSSC Focus Area Actions

TS/RODS (CNIC/FLEET)

Accomplishments

- Conducted motorcycle census to determine current motorcycle operators (25,000)
- Evaluated Motorcycle Simulators for inclusion to the DON curriculum
- Initiated development of Sport Bike training (SBRC) course
- Beta tested MSF Rider Enrollment System
- Developed draft of motorcycle mentorship program policy
- Promulgated Traffic Safety Program policy
- Drafted new comprehensive DON-wide Traffic Safety/RODS requirements document

Way Ahead

- Adopt new MSF SBRC curriculum
- Initiate full implementation of SBRC training DON-wide
- Use ESAMS for class enrollment and student registration
- Release Motorcycle Safety Magazine and Pocket Guide
- Implement DON-wide Traffic Safety/RODS delivery of service

OSSC Focus Area Actions

OSH (CNIC/FLEET)

Accomplishments

- Completed ALNAV message for VCNO release on awareness and importance of hearing conservation
- Completed review of Navy hearing conservation training
- Developed the Physical Risk Factor
 Ergonomics Checklist to identify ergonomic
 stressors for industrial tasks in the
 workplace
- Developed Fall Protection Guidance document for Aircraft maintenance and Inspection Work

Way Ahead

- Complete Noise Communication Plan
- Evaluate new technologies to reduce hearing loss
- Develop solution guides for the top 5 high risk operations related to Musculoskeletal Disorders
- Finalize Afloat Fall Protection Guidelines
- Publish Fall Protection Guidance document for Aircraft maintenance and Inspection work

OSSC Focus Area Actions

Safety Data Management (BUMED/NSC)

Accomplishments

- Established Risk Management Information System (RMIS) acquisition strategy for single DON-wide safety management system
- Completed draft RMIS requirements document
- DoN PEO (C41) PMW-150 identified as the Program Manager for RMIS as a Rapid Development and Deployment Project

Way Ahead

- Conduct a comprehensive review of data collected in all mishap reports required by OPNAVINST 5102 and 3750
- Determine key variables frequently associated with specific types of mishaps
- Obtain civilian injury data for trend analysis and prevention programs
- Research a method for a single entry system for reporting workers' compensation claims and mishaps



Operations Safety Committee Update

Ops Safety Committee Update

Jet Noise Reduction

- Workshop on jet noise reduction
 - Partnered with OEMs, NASA and academia to explore jet engine noise reduction
 - Drafting traceable and verifiable noise requirements consistent with technology limitations for incorporation into aircraft and engine programs
 - Working jet noise as a Nozzle Integration/Efficiency Issue Goal is not to degrade weapon system performance - Up to 3dBA near-field reduction

ORM Assessment

- TTGL/P & CSFTL/P standardizing/integrating trng/assessment into FRTP
- Metrics developed for 16 ORM related NMETs tailored for each event being assessed



Flight Deck Cranial Status Brief to the NESB



Warfighter Focused & Cost Conscious

VCNO Admiral Patrick M. Walsh

Mr. Martin Ahmad Aircrew Systems, PMA202 25 Mar 08





Purpose

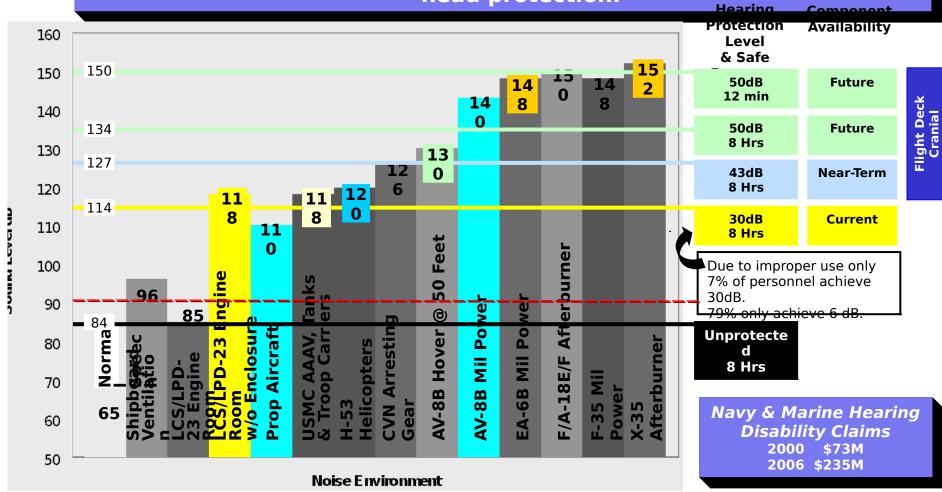
Provide current status on the Flight Deck Cranial program and related hearing protection items.





Background





Navy Hearing Protection Policy
84dB - 8 Hour Exposure (16 Hour Rest), OPNAVINST
5100.23





Hearing Protection Roadmap

FUTURE CURRENT NEAR-TERM Integrated Integrate<mark>d</mark> Integrated Components Components 50 dB Mean Hearing protection using foam **Attenuation** type devices varies depending 43 dB Mean **Active Noise** on properly wearing both earplug<mark>s</mark> **Attenuation** Reduction (ANR) **Improved** 30 dB Mean Earmuff **Attenuation Improved** 29 dB **Earmuff** 28 dB Mean **Custom** Mean Legacy **Molded Deep** Attenuation Attenuatio 25 dB **Earmuff** Custom Insert Mean **Molded Deep** 22 dB Mean Foam Tip **Earplug** Attenuati Legacy Insert Earplug 21 dB Attenuation Mini-Comm Custom Foamy on Mean Earplug Molded w/ or w/o **Earplugs** w/ or w/o Attenuatio Legacy (CEP) Communicati Deep Improved Communicatio Foamv Insert n on Earmuff **Earplugs** Earplug Legacy Earmuff **Legacy Cranial** Flight Deck Cranial Program

- 1. Naval personnel correctly wearing both Legacy Foamy Earplugs = 7%, results in 22 dB protection.
- 2. Naval personnel with shallow insertion or not wearing Legacy Foamy Earplugs = 79%, results in 0-6 dB protection.





Flight Deck Cranial Modular Approach







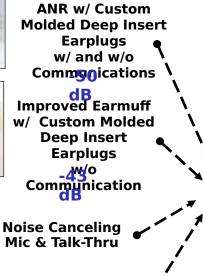
Legacy Cranial & Hearing Protection

















- Custom molded or expanding foam earplugs
- Passive and/or Active noise reduction
- With or without comm and talkthru capability
- System cost dependent on mission need
 - System cost range (\$400 -\$5,285)



Flight Deck Cranial Program

		_		_	_			
Fiscal Year	06	07	08	09	10	11	12	13
Ouarter								
Milestones	AOA	ASR	<u> </u>	B /	∑M/S C/FRP ∕I	DC .		
	eare VATI		\$BIR 2.5 🔼 CDF	R TRR FAT				
Design/SETR		SBIR 2.0		\triangle \triangle	SVR/PRR/PCR			
Test & Evaluation			TIM 1 & 2		Fleet Assessme			
Logistics				ILA 🛆		SR (MSD		
3			ILA MR		\triangle PROV \triangle			
Production/Delivery					\Box			
Budget (\$M)			ĺ		•			
RDT&E (SBIR)	1.6	0.5	3.0	3.0				
RDT&E (N88/85/86)			1.5	1.5				
OPN (N88)					1.5	2.5	2.5	3.0
Quantities (N88)				110 (SDD)	790	1599	1599	2031

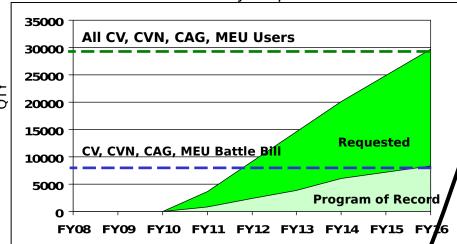
- Abbreviated Acquisition Program (AAP)
 - FY08 new start program, FY10 production & IOC
- Per ASN(RDA) request, NAVAIR is accelerating custom molded earplug availability for fleet purchase by Aug 08
 - 43 dB Protection, used with improved earmuffs (\$180 per set)
 - Field using existing medical infrastructure
 - Normal priority 100 per month
 - High priority 800 per month
- Program success requires a coordinated effort between acquisition, the Fleet and the medical community



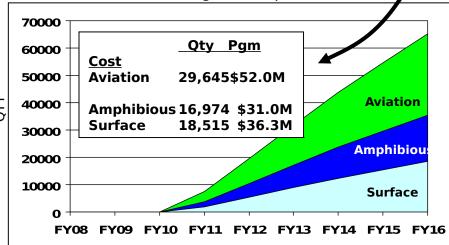


Flight Deck Cranial POM-10 Issue





Total Program Requirement



Full Operational Capability based on:

Inventory Objective (IO) =
 Battle Bill x 3 shifts +
 25% shore/cycle + 10% spares

Total IO = 65,134

Aviation (N88) production funding:

- Battle Bill: 8,292 units

PB-08: 8,292 units \$15.68MPOM-10: 29,645 units \$47.66M

 N88 Aviation issue is funded in POM-10 for CV, CVN, CAG, MEU

Under consideration in POM-10/12

- Production for Amphibious Users (N85)
 - LHA1, LHD1, LPD4, LPD17, LCC19, LCC20, LSD
- Production for Surface Users (N86)
 - CG, DD, DDG, FFG
- Sponsors will determine own method of funding (N85/86)





Summary

 Leveraging ONR, SBIR, OSD, JSF, AF, NAVSEA & NAVAIR investments in hearing and head protection technologies

- Flight Deck Cranial program is on track
- Making custom molded earplugs available near term for Fleet purchase





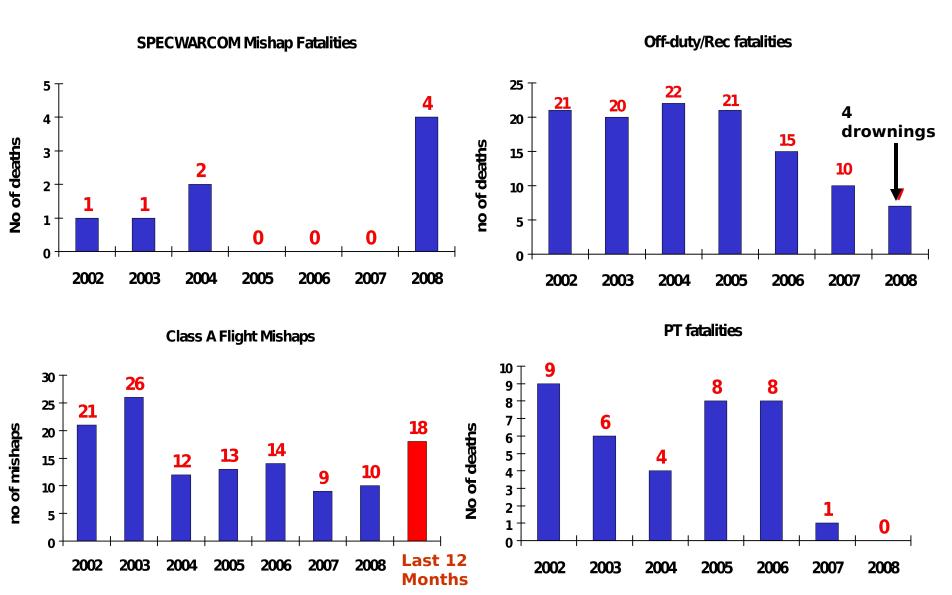
USN mishap update and reduction targets after FY08

FY08 Mishap Trends

- AVIATION MISHAPS
 - Class AFM rate highest since FY2003
 - Class BFM rate second highest since FY1987
 - FY07 was the highest rate since 1987
- OPERATIONAL SHORE MISHAPS
 - Increase in operational shore fatalities
 - 4 from SPECWARCOM
 - Parachute (2)
 - Weapons (1)
 - Small Boat (1)
 - Decrease in PT fatalities (Under Reporting??)
- PMV/RODS MISHAPS
 - Off-duty/rec: 4 recreational drownings
 - PMV: 100% of motorcycle fatalities (10) involve sport bikes



Selected Statistics







Safety Baseline Proposal For FY09

- Previous goals based on snapshot
- Baseline should reflect broader picture
 - 5-year average
- Goal should be:
 - Realistic
 - Have long-term effect
 - Sustainable





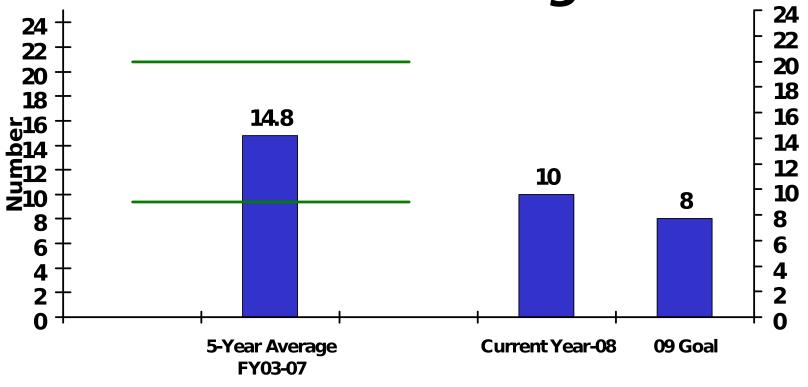
Determining Mishap Ceilings

- Use 5-year average
- Determine 90% Confidence Interval using Poisson Distribution Function
- Ceiling is first whole number below Confidence Interval

$$P(X = x \mid \lambda) = \frac{e^{-\lambda} \lambda^{x}}{x!}$$



Class A Flight Mishap Ceilings

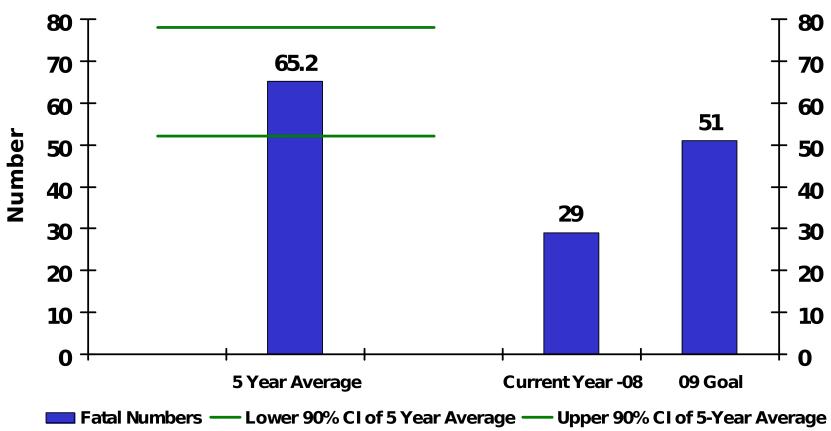


Mishap Count — Upper 90% CI of 5-year Average — Lower 90% CI of 5-year Average





PMV Fatalities







Summary of Navy Ceilings

Category	5-year Average FY03-FY07	FY08 75% Reduction Goal	Proposed FY09 Goal
Navy Class A Flight Mishaps	14.8	3	8
Navy Class A Afloat Mishaps	8	2	3
Navy Class A Ashore Op Mishaps	3.2	0	0
Navy PT Fatalities	5.4	1	1
Navy Class A Op MV Mishaps	2.4	1	0
Navy Class A Op Mishaps	36.4	10	26
Navy Op Fatalities	21	7	13
Navy PMV Fatalities	65.2	16	51
Navy 4W PMV Fatalities	39	11	28
Navy 2W Fatalities	22.8	3	14
Naw Civilian Lost Work Days	34327	17677	28219





Conclusions

Use 5 year average for baseline

 Calculate 90% confidence interval from Poisson Distribution

 Reaching goal implies successful reduction program in mishap category



Decision

 Approve this methodology for establishment of Navy FY09 mishap reduction goals for all mishap categories



Protection of Preventive Safety Programs

Protection of Preventive Safety Programs

Spotlighted by federal lawsuit against Comair. Federal judge ordered the production of Aviation Safety Awareness Program (ASAP) reports

- Military safety privilege has never contemplated coverage of preventive safety programs
- •Current safety initiatives focus on mishap prevention. Protection of collected data is uncertain. Result: Loss of confidence in protection and decrease in reporting
- Aggregate databases, such as Military Flight Operations Quality Assurance (MFOQA) program and the Joint Forces Command (JFCOM) Friendly Fire Reporting and Investigation Process (FFRIP),

Protection of Preventive Safety Programs

- Programs
 The success and utility of preventive safety programs revolve around protecting the sources and uses of the data collected
- This issue is being addressed at various levels throughout the Navy:
 - →ASAP, Cultural Workshops, On-line Safety Surveys: Commander, Naval Air Forces is pursuing legislation and seeking an advisory opinion from Office of the Judge Advocate General on the applicability of FOIA exemption b(5)
 - →MFOQA: The Secretary of the Navy directed data protection plan by Jan '09. NAVAIR is pursuing legislation



Conclusion

- Legislation offers the best protection of safety data
- Issue was briefed to Joint Service Safety Council on 2APR08. Joint legislative proposal for blanket protection received unanimous support from Service Safety Chiefs
- Legislative proposals for FY09 were delivered to Congress in Feb 08
- Legislative proposals for FY10 due to OLA by 30Apr08
- If the issue is deemed sufficiently "emergent," the proposal could be added to the Omnibus Bill for FY09
- NSC has taken the lead for drafting joint proposal and coordination with existing Navy legislation initiatives

Decision

Approve pursuance of joint legislation aimed at providing protection for all safety programs that involve voluntary self-reporting or mandatory disclosure in all services and all communities

NESB Discussion





Fleet Standards and Conduct



25 March 2008

UNCLAS
United States Fleet



Fleet Standards and Conduct



Navy Core Values

- Honor
- Courage
- Commitment









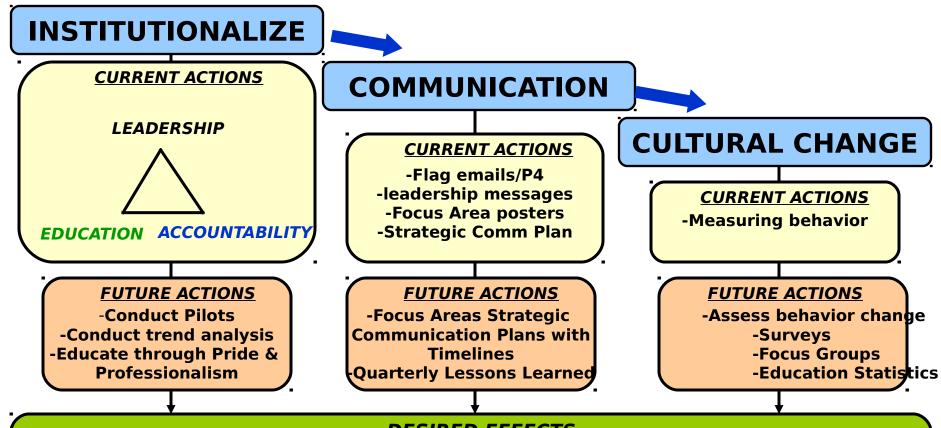
Prevention

United States Fleet

keady Fleet ... Global



Fleet Standards & Conduct **Program Management**



Reduce # abhorrent behavior incidents. Ex: **Suicides, Domestic Violence, PMV fatalities**

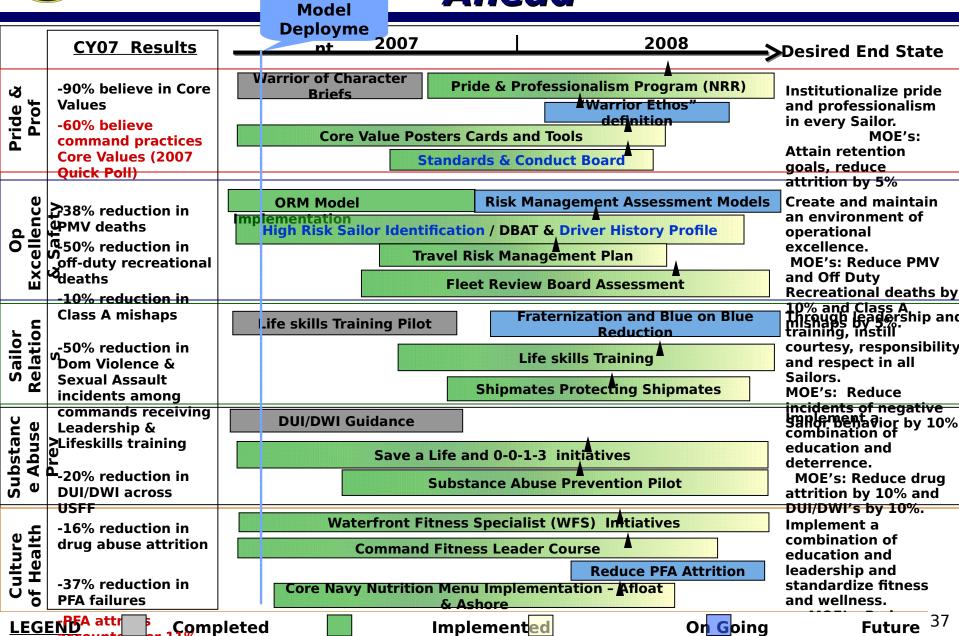
DESIRED EFFECTS

Increased awareness and Leadership and Sailors support expansion to greater audience in behavior and workplace



Completed

Fleet Standards and Conduct - Way Ahead



Implemented

On Going

Future



Summary

 Fleet Standards and Conduct initiatives consistent with Navy Core Values

USFF Commanders - Actions:

- Accountable for Standards and Conduct effectiveness
- Partner with Provider Commands to develop resources and provide services
- Share best practices and lessons learned
- Provide status and feedback to USFF visibility and assessment

Leadership involvement is the key - Commanders and CPOs

-bbal







Chief's Standards and Conduct Board

- Pilot conducted on six platforms (OCT 07 JAN 08)
- Fleet driven; proactive vice reactive approach to Sailor mentorship and leadership
- 201 Chief's Standards and Conduct Boards (CSCB) conducted
 - ▶ 176 misbehavior incidents (examples: UA, misconduct, alcohol related incidents)
 - > 48 offered voluntary diversion (Sailor surrenders liberty for 14 days)
 - 116 cases recommended to NJP
 - > 25 "flags" raised during initial service record review upon check-in
- Positive findings
 - Provided atmosphere to correct problems before they become larger issue
 - ➢ Formalized and provided structure to existing Disciplinary Review Board (DRB) program



Chief's Standards and Conduct Board

Challenges:

- Educating deckplate leaders on CSCB
- Identifying tools to assist in Sailor recovery
- Improving instruction
- Identifying screening flags (high risk behavior)
- Personnel records screening

Summary

- 5 pilot commands desire institutionalizing into formal program
- 4 pilot commands continue use of CSCB

Return



PILOT Driver History Profile

Defense Safety Oversight Council (DSOC) Funded Initiative

-Study to review civilian driving records of 4 - 8K Sailors from 15-20 SURFOR Commands (Afloat & Ashore)

Project objective is to identify Sailors with the following serious risk factors.

- 1. DUI (w/in 3 years)
- 2. 3 or more moving violations w/in a year)
- 3. Suspended, revoked, or cancelled license
- **4. Licensed Motorcycle Operator**

Sailor has one or more risk factor. Refer to:

Chiefs' Standards and Conduct Board - For Enlisted Sailors

CO/XO Counseling or Mentoring - For Officers

Other Interventions: additional Driver Safety Training, SARP...





Sailor has no serious risk factors. No special action is needed from leadership.

Projected start date April 2008 with monthly data reports though October 2008.



High Risk Sailor Screen for DUI Concept

- High Risk Behavior Working Group developed High Risk Behavior Matrix tool
 - Potentially identifies high risk Sailors for DUI
 - Tool needs validation study
- Risk factors identified using previous studies
 - -6 major factors
 - 6 lesser risk factors
- Study will validate risk factors and tool
 - 250 Sailors identified using SITREP data
 - Sailors will complete online survey anonymously
- Study pending Institutional Review Board (IRB)

Return



BACKUP SLIDES



High Risk Sailor Screen for DUI Concept

Return

PILOT PENDING....

Does your Sailor have 1 or more of the following serious risk factors?

- 1. Substance abuse waiver (w/in 3 years)
- 2. DUI (w/in 3 years, consistent with insurance industry standard)
- 3. NJP (w/in 18 months)
- 4. Demotion (w/in 18 months)
- 5. Insurance raised and why*
- 6. Binge Drinking, how often, and why*

~ Or ~

Does Sailor have 2 or more of the following lesser risk factors?

- 1. Moral waiver other than substance abuse
- 2. Negative p. 13 or other counseling form
- 3. More than 2 speeding tickets*
- 4. More than 3 parking tickets*
- 5. Rode with drunk driver*
- 6. High-risk acquaintances*



Chiefs' Standards and Conduct Board, Human Factors Council, a process to know and mentor our Sailors, take a positive, and non-punitive approach. Let the Sailor know that their leadership cares and doesn't want them to do things they will regret.



Sailor has no serious risk factors, and fewer than 2 of the lesser risk factors. No special action is needed from leadership

Majors factors listed have been supported by at least one study, but it should not preclude local commands from identifying others that may help in identifying high risk Sailors in their command. If one of your Sailors has one of the major factors, THAT SAILOR IS HIGH RISK! Intervene according. One of the lesser risk factors may be an early indicator that this Sailor is on the path of self destruction.

* Obtain from interviewing Sailor or peers

Ready Fleet ... Global



FY08 Goals and Objectives

Pride & Professionalism

- Increase command level support for Navy Core Values by 5%
- Attain Retention Goals (Zone A 48%; Zone B 58%; Zone C 82%)
- Decrease each Fleet Attrition category by 2% from FY07

Operational Excellence & Safety

- Reduce Private Motor Vehicle and Recreational Off-Duty fatalities by 5% from FY07
- Reduce Operational Class A Mishaps by 5% from FY07

Sailor Relations

 Reduce Incidents of Domestic Violence, Sexual Assault, Fraternization, and Blue on Blue by 5% from FY07

Substance Abuse Prevention

- Reduce drug attrition by 5% from FY07
- Reduce Alcohol Related Incidents by 5% from FY07

Culture of Fitness

- Reduce PFA attrition by 5% from FY07



Fleet Standards and Conduct Desired End State

Focus Area	Desired End State
- Pride and Professionalis m	 A sense of Navy pride and professionalism displayed by all Sailors
- Operational Excellence and Safety	An environment of safety focused risk management on and off duty
- Sailor Relations	 Courtesy, responsibility, and respect instilled in and displayed by all Sailors
-Substance Abuse Prevention	•An environment free of drug and alcohol related incidents
-Culture of Health	•An environment of fitness and wellness throughout the Fleet

Leadership involvement is the key - Commanders and CPOs

bbal



PMV Summit Outbrief

Summit Info

Date: 11 February 2008

Attendees: SECNAV, ASN (I&E), DASN (S), CNSC, CNO, CMC, Deputy CNI, Deputy IG, MCPON, Fleet Master Chief West

Agenda: USN PMV Update

USMC PMV Update

Update DON Motorcycle Safety

Bottom Line Up Front

- Positive event
- SECNAV focused on DON PMV mishap reduction efforts
- SECNAV supportive of DON motorcycle training proposal but requested more details
- Coordination with CNIC & FISC complete



PMV Summit Highlights

- DON vs national statistics
- Fatigue as an emerging mishap causal factor
- Driver Behavioral Assessment Tool (DBAT)
- Navy Driving At-Risk Simulators



PMV Summit Highlights

- Legal Issues
- Line of Duty (LOD) / Misconduct
- Non-Judicial Punishment (NJP)

Motorcycle Safety Update Issues

- Military Sports Bike Course (MSBC)
 - MSF developed
 - Curriculum release April 2008
 - DON-wide implementation May 2008
- Traffic Safety contract
 - Four COAs briefed
 - Re-evaluate details of two COAs
 - Provide answers and revised COA





Reorganization of NESB committee structure

Objective of brief

 Brief/discuss proposal in order to gather any additional feedback from NESB members

- Gain concurrence from NESB members
 - Proposal has already been staffed to NESB members
 - 31 Mar 08 email from COMNAVSAFECEN
 - Favorable comments received



Purpose of reorganization

- Reorganization undertaken to:
 - Consolidate
 - Streamline
 - Improve

 New organization will better utilize staff resources

Requires no additional resources

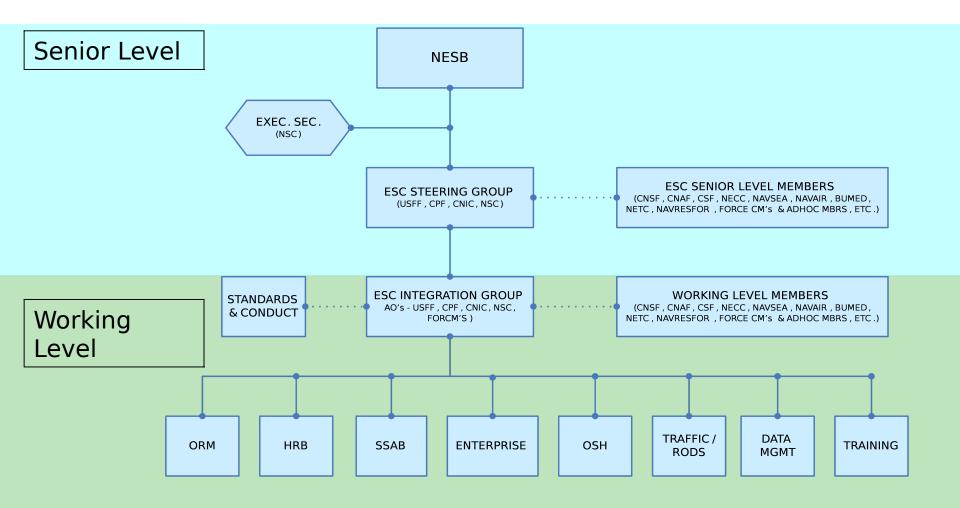


New Structure - Macro Level View





Executive Safety Committee - Micro Level View





Executive Safety Committee (ESC)

ESC Membership

(USFF/CPF/CNIC/CNSC: Steering Group)

CNSF

NECC

CNAF

SPECWARCOM

CSF

- NAVSEA
- NAVAIR

- **BUMED**
- CNIC
- NETC
- **NAVRESFOR**

- CNSC
- NAVFAC
- **SPAWAR**
- Ad Hoc (s)
- Advisor (s)

Focus Areas

Safety Training

Force MCs

- System Safety & Acquisition
- **Enterprise Operations**
- Operational Risk Management (ORM)
- Traffic Safety and Recreational Off-Duty (TS/RODS)
- Occupational Safety and Health (OSH) Programs
- Safety Data Management



Committee Highlights

ESC Steering Group

- NESB gatekeeper
- Facilitates cross-Enterprise solutions
- Reduces requirement to address all issues at the NESB

ESC Senior Level

- Reviews and makes decisions on issues
 - Issues addressed at this level will reduce the requirement to hold NESB meetings
- Provides cross-Enterprise input on issues before delivery to the NESB
- Meetings scheduled by ESC Steering Group

ESC Integration Group

- Action Officer level
- Interface between ESC Steering Group and Working Groups
- Translates Steering Group guidance to actionable tasks for Working Groups
- Monitors Working Group actions and reviews Working Group NES-Buperiodicity extended to semi-



Decision/Way Ahead

- Gain NESB member concurrence today
 - Make refinements as necessary

 COMNAVSAFECEN to take Decision Memo to VCNO for approval

Implement





DON Objectives Update: Risk Management Information System update/way ahead

Background

- DON Objectives 2007/2008
 - Deploy a DON-wide Risk Management Information System
- 26+ independent safety applications
 - Duplicative functionality
 - Not interoperable
 - Data is stove piped
 - Increased maintenance costs
- 2006 CACI Study on Industry Best Practices
- 2007 Booze Allen Hamilton Study to Identify Requirements
- Significant Under Reporting of Class C/D Mishaps



RMIS

- Formal Acquisition Program to:
 - Facilitate unit level safety program management and provide aggregate reporting, analysis and tracking of reportable mishap and hazards
 - Address and correct deficiencies in current safety reporting systems
 - Uses authoritative data sources to ensure data quality and minimal user input
 - Provide customer friendly data input and extraction
 - Provide proactive risk management tool with leading indicators, triggers and communication capabilities
 - Supports expeditionary forces in all environments
 - Single system to reduce infrastructure and cost
- Move establishment of program from nondedicated funding lines to dedicated support and long term sustainability



Current Status

- DASN(S) seeking Resource Sponsor (N4)
- PEO(C4I) selected as program executive
- PMW-150 Identified as Program Manager to field interim RMIS solution
- Navy & USMC staffing method to fair share costs
- FFC/USMC provided interim solution requirements
- Stakeholders meeting weekly with DASN(S) and PMW-150 staff



Next steps

- Estimate cost of interim solution
- Obtain FY08/09 funding
- Submit POM-10
 - Provide funding to MS B decision
- Develop and deploy interim solution
- Develop acquisition products to support POR (e.g. CDD, AoA, ...)
- Enter as POR in POM-12 (MS B decision)





DON Objectives Update: Afloat Hazard Reporting

NAVSAFECEN Code 30 initiative:
 Establish an environment in the afloat
 community that promotes reporting of
 hazards, near mishaps, and lessons
 learned to establish leading indicators,
 maximize awareness, and prevent
 similar mishaps in the future.

Pathway to initiative accomplishment

- Establish an open environment in the afloat community
 - Fleet Education
 - Instruction and process revision
- Encourage and reward hazard reporting
 - Incentive improvement
- Establish leading indicators & maximize awareness
 - Measures of Effectiveness
 - Database capabilities.



Current progress

- Fleet Education
 - Engaged enterprise leaders through round-table discussions
 - Established a working group
 - Created a POA&M with 15 specific organized tasks
 - Commence training of Safety Officers during safety surveys
- Instruction and process revision
 - Examining mandatory reporting requirement in OPNAVINST 5102.1
 - Examining categories requiring hazard and near mishap reporting
- Improvement of long-standing incentives
 - Turnover CNO Afloat Safety Awards Program



Future focus items

- Fleet Education
 - TYCOM education of subordinate commands
 - Measures of effectiveness
 - Investigation of hazard reporting training
- Instruction and process revision
 - Validation/vetting process
 - Simplify the reporting process
- Improvement of incentives
 - Revise the CNO Afloat Safety Awards Program
 - Encourage the sharing afloat safety experience through publication

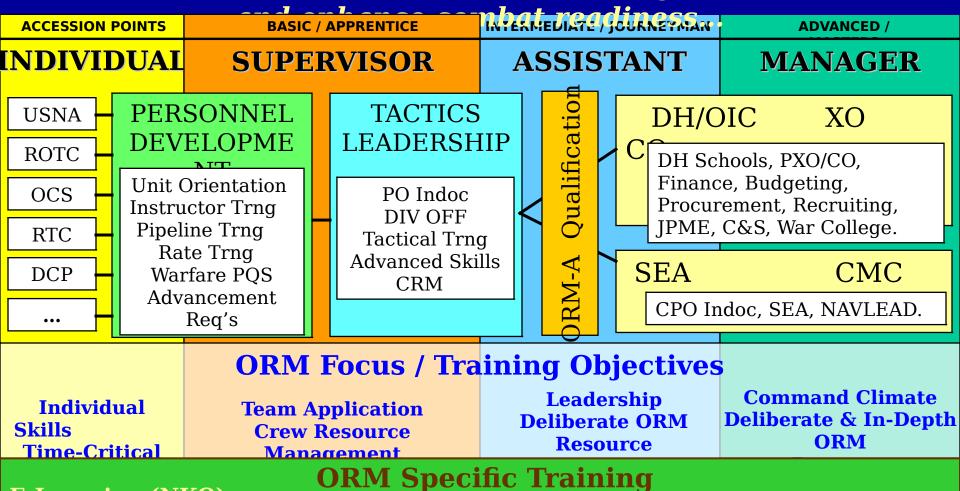




DON Objectives Update: ORM Training Continuum

ORM Learning Continuum

Layered approach to infuse ORM at ALL training points in order to promote effective decision making, preserve assets,



Fundamentals Essentials for Leaders Applications & Integration Executive Overview Additional Training:

E-Learning (NKO):

Questions